

paragon



Half-yearly financial results

Six months ended 31 March 2011

The Paragon Group of Companies PLC

Agenda

Section 1

Financial results

Section 2

Strategy





Financial results

Six months to 31 March 2011

Financial highlights

	2010:H1 £m	2011:H1 £m	% change
Pre-tax profit	29.3	39.5	34.8%
Of which:			
Exceptionals	0.5	0.0	
Fair value	(0.9)	1.1	
Underlying profit	29.7	38.4	29.3%
Tax rate	28.0%	27.8%	
Dividend per share (interim)	1.20p	1.35p	12.5%
Earnings per share	7.1p	9.7p	36.6%
Shareholder funds @ 31 March	£664.6m	£715.2m	7.6%

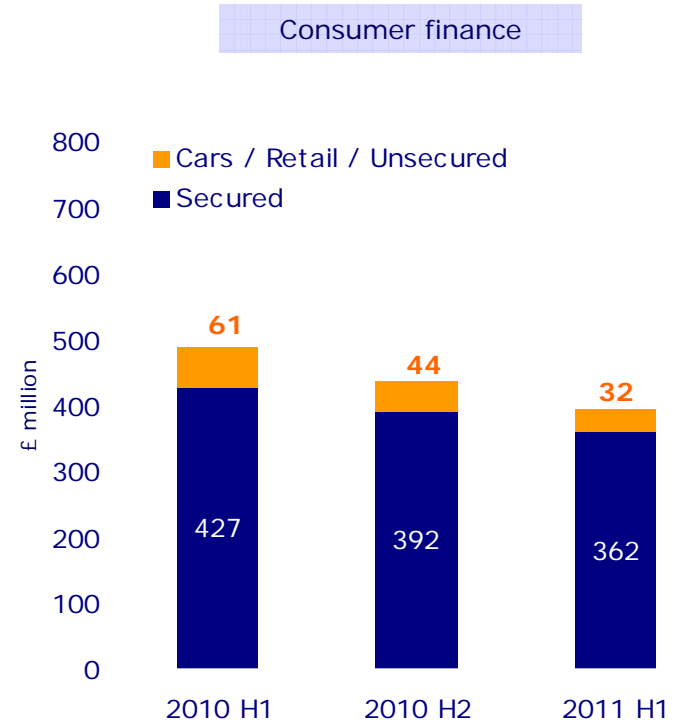
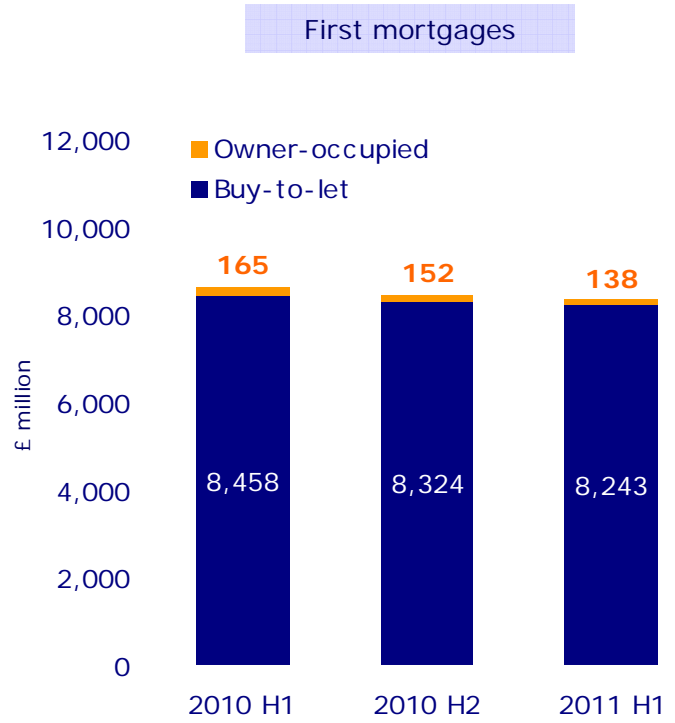
H1:H1 analysis

	2010:H1 £m	2011:H1 £m	2010:H1 – 2011:H1 % change
Income	77.4	74.5	(3.7)%
Expenses	(21.0)	(22.8)	8.6%
Impairments	(26.7)	(13.3)	(50.2)%
Cost: income	27.1%	30.6%	
Underlying profit	29.7	38.4	

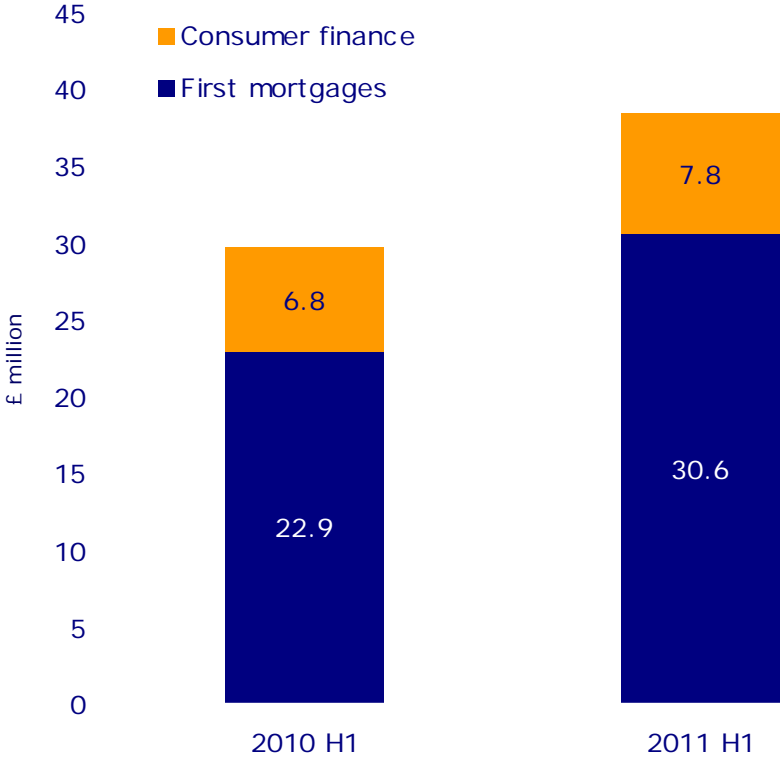
H2:H1 analysis

	2010:H1 £m	2010:H2 £m	2011:H1 £m	2010:H1 – 2011:H1 % change	2010:H2 – 2011:H1 % change
Income	77.4	70.5	74.5	(3.7)%	5.7%
Expenses	(21.0)	(21.6)	(22.8)	8.6%	5.6%
Impairments	(26.7)	(12.5)	(13.3)	(50.2)%	6.4%
Cost: income	27.1%	30.6%	30.6%		
Underlying profit	29.7	36.4	38.4		

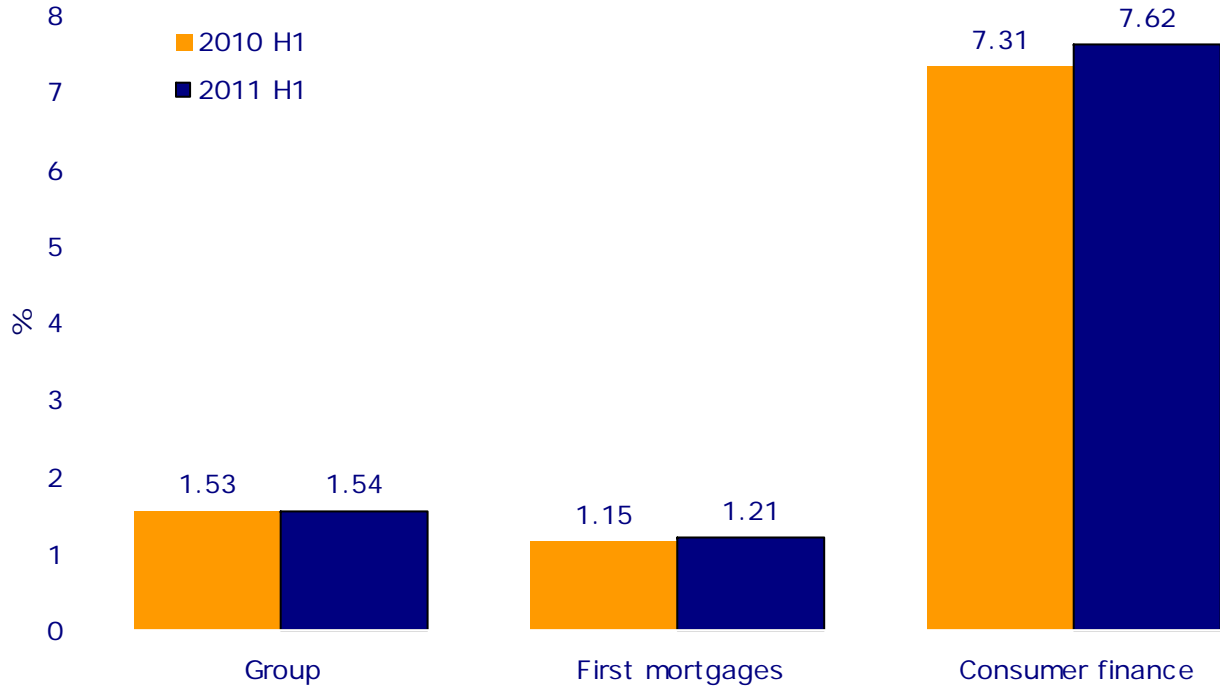
Segmental loan assets



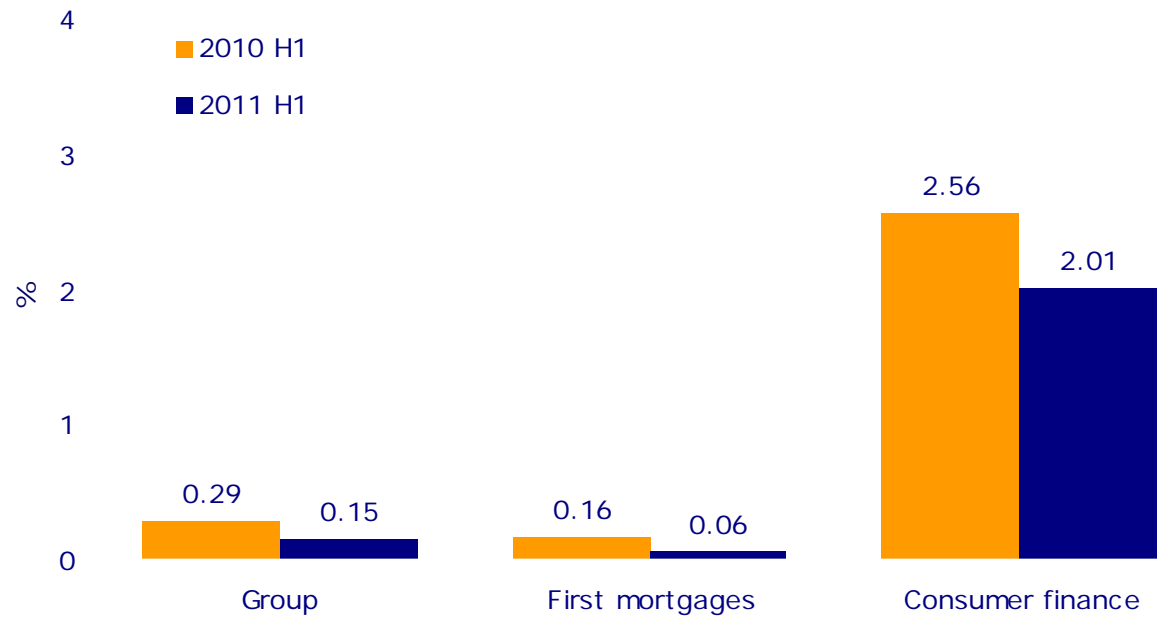
Segmental profit analysis



Net interest margin

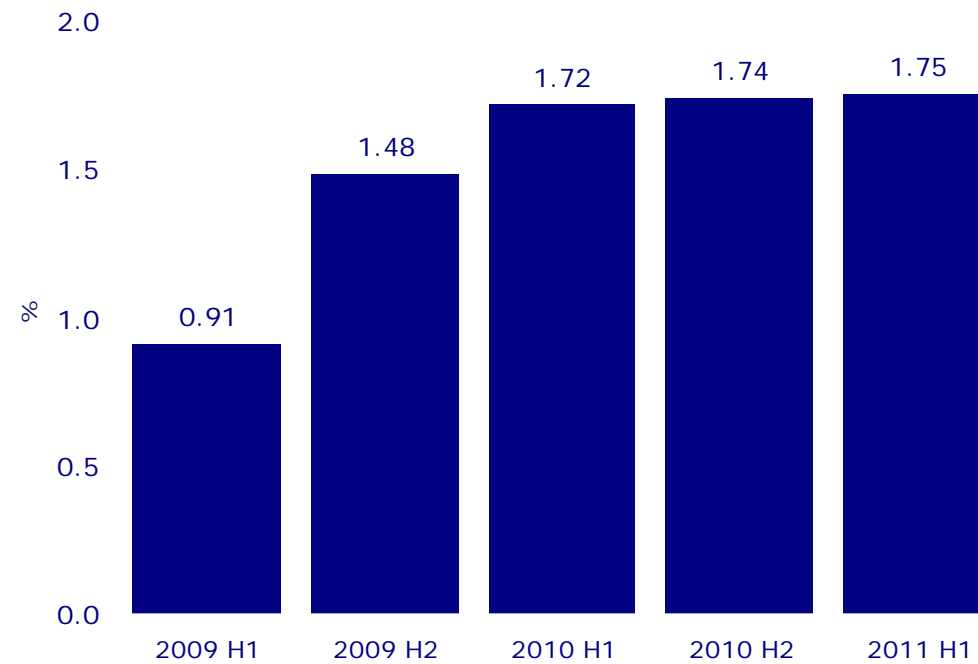


Impairment charge as % of total loan assets



Cash margins

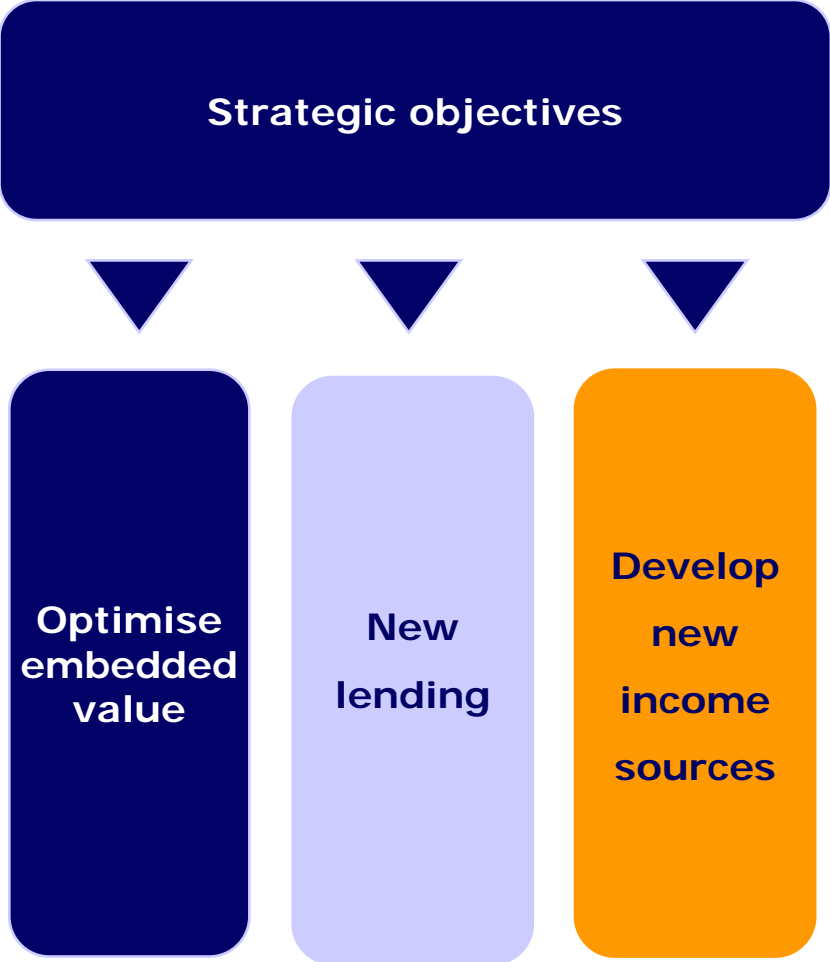
- Free cash balances at
31 March 2011: £179.7 million
(2010 H1: £128.1 million)



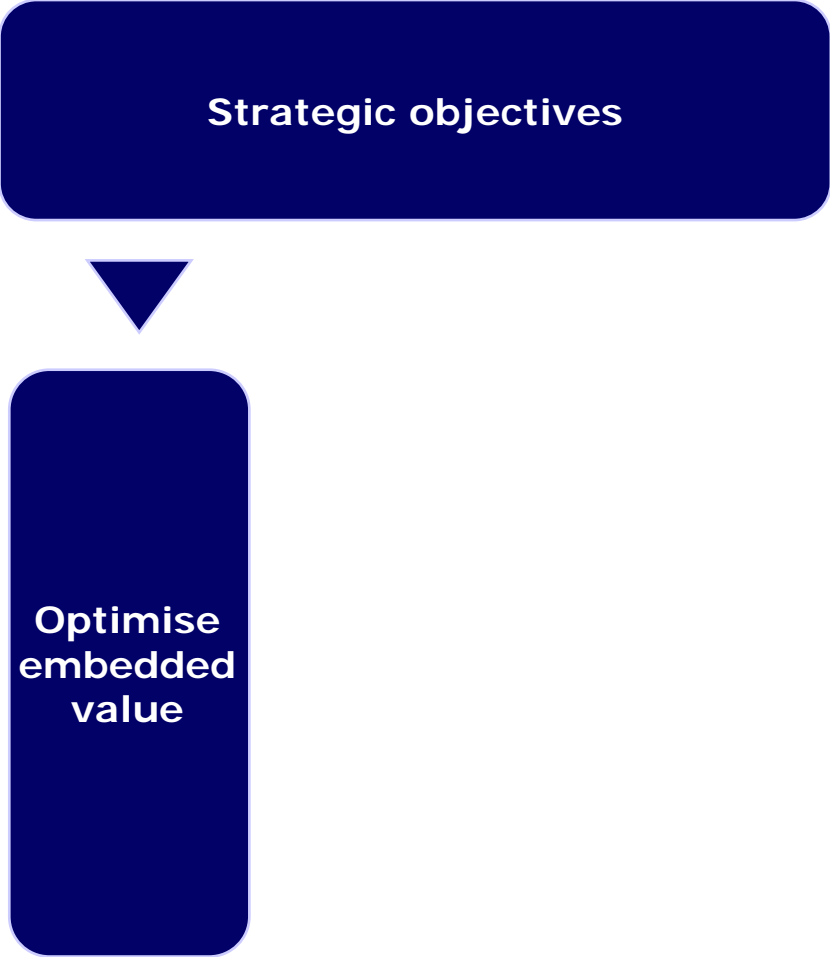


Strategy

Strategic objectives



Strategic objectives

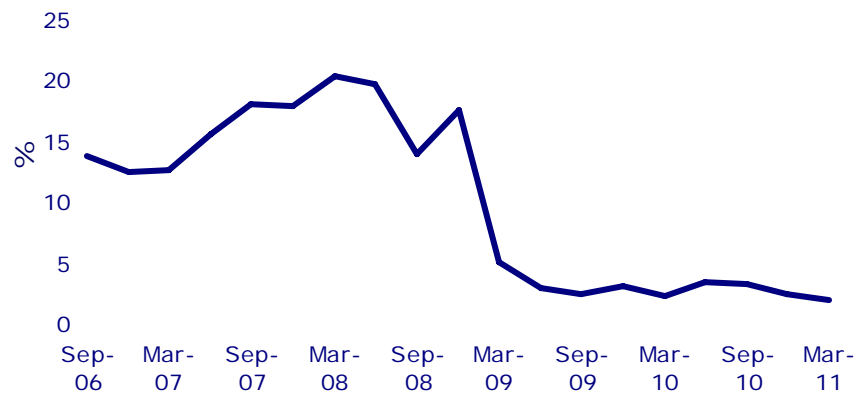


Customer retention

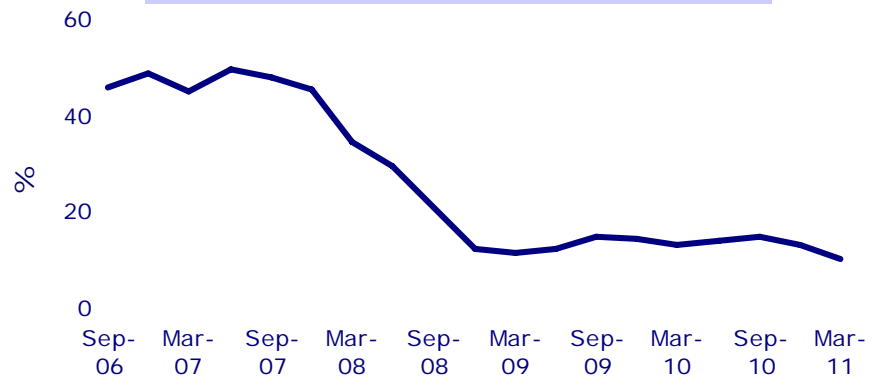
Optimise embedded value

- Buy-to-let redemption rates remain below 3% (historically c20%+)
- Product availability in market remains restricted
- Paragon's pre-credit crunch products highly competitive
- Landlords retain long-term investment horizon
- Strong tenant demand
- Rents continue to rise

Paragon buy-to-let redemption rate



Paragon secured redemption rate

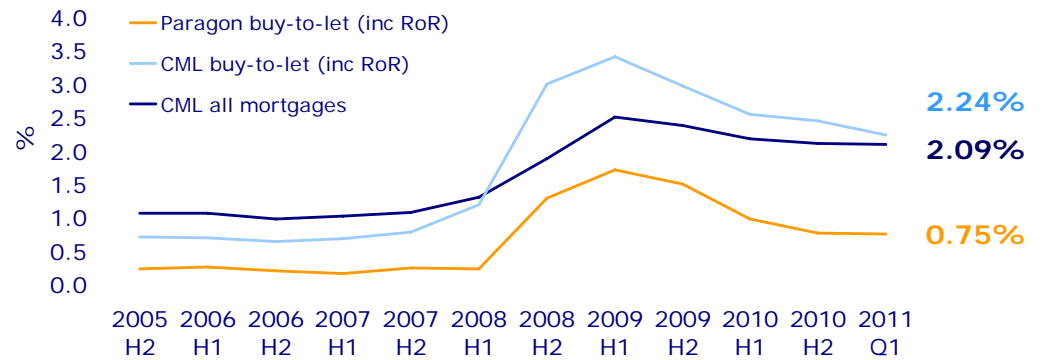


Credit quality

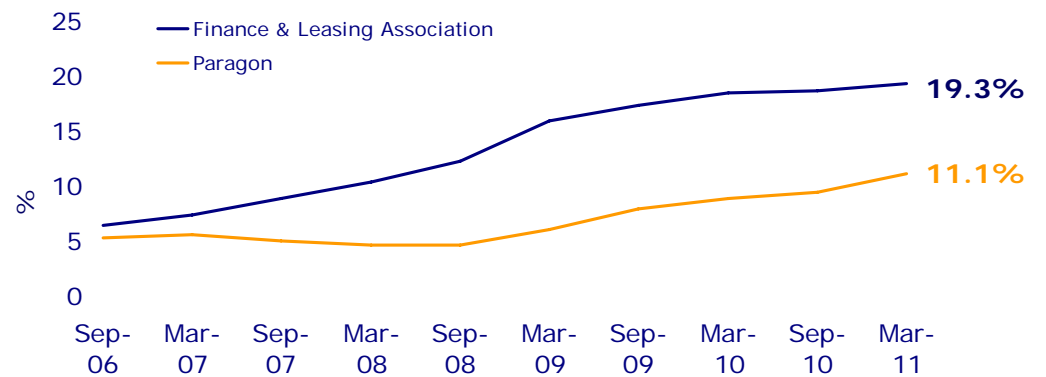
Optimise embedded value

- Paragon assets continue to significantly outperform wider industry
 - Buy-to-let 3 months + arrears fell to 75 bp
 - 88% buy-to-let 3 months + arrears are subject to Receiver of Rent
- Second charge arrears cash collections remain strong

BTL 3 months + arrears



Second charge 2 months + arrears



Impact of rising interest rates

**Optimise
embedded
value**

- Interest rate outlook
 - Base rate at historic low, but will inevitably rise
 - Likely to remain low given fiscal tightening and recovery concerns
- Portfolio profile
 - Existing buy-to-let portfolio originated when average base rate = 4.6%
 - Tenant demand and rental yields remain strong
 - Current interest to rent cover ratio (ICR) c300% (c170% @ origination)
- Impact of interest rates on net assets
 - Capital invested in financial assets largely held in cash
 - Return will rise as interest rates rise
 - Every 1% interest rate rise = c£7 million in net interest income

Regulation

**Optimise
embedded
value**

- Developing regulatory environment
- Second charge mortgages to be regulated by FSA – however, significant delays expected
- Further MMR consultation expected this Summer
- Will include increased prudential requirements for non-deposit taking lenders offering regulated mortgages
 - Capital requirement not material
 - No specific liquidity test
- Buy-to-let
 - HM Treasury regards regulation of buy-to-let as inappropriate
 - EU Directive relating to residential property in drafting stage
 - Unclear whether EU regulation will be extended to buy-to-let
- Paragon already FSA authorised for mortgages and insurance; well placed to be fully compliant with likely regulatory framework

Strategic objectives



New lending

New lending

- New lending commenced 28 September 2010
- Significant focus during initial phase towards re-establishing brand and distribution
 - Ongoing intermediary roll-out programme
 - Major networks being engaged
 - Online distribution recently launched
 - Deliberately very tight credit standards at launch
- Delivery through two distinct brands focussing on experienced investors
 - Paragon Mortgages targeting large-scale landlords
 - Mortgage Trust, re-launched April 2011, targeting mainstream market
- High quality new originations
 - Average LTV 68.9%
 - Average ICR 159.7%
- Strong growth in H2 lending expected
 - Significant conversion improvements since launch
 - Pipeline now £94.7 million

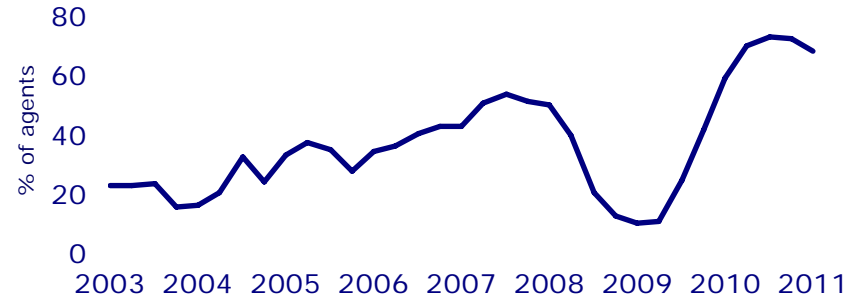
Buy-to-let	At 31-03-11 £m	At 20-05-11 £m
Advances	29.6	50.2
Pipeline	92.0	94.7
Redemptions	90.4	112.9

Balance of supply and demand

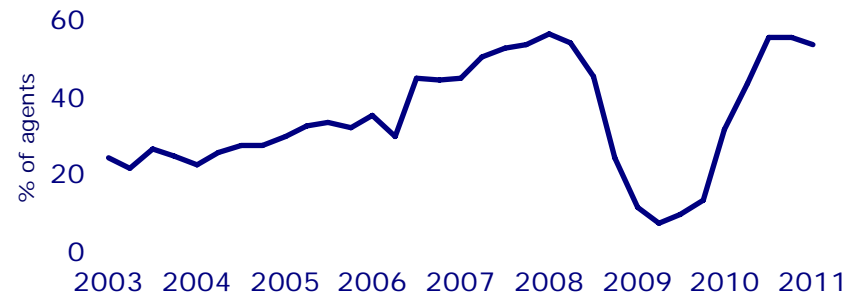
New lending

- Demand for private rented property strong
 - 68% of ARLA agents reported more tenants than properties in Q1 2011
 - Proportion of ARLA agents reporting increase in achievable rent levels has risen sharply

More tenants than properties



Increase in rent levels

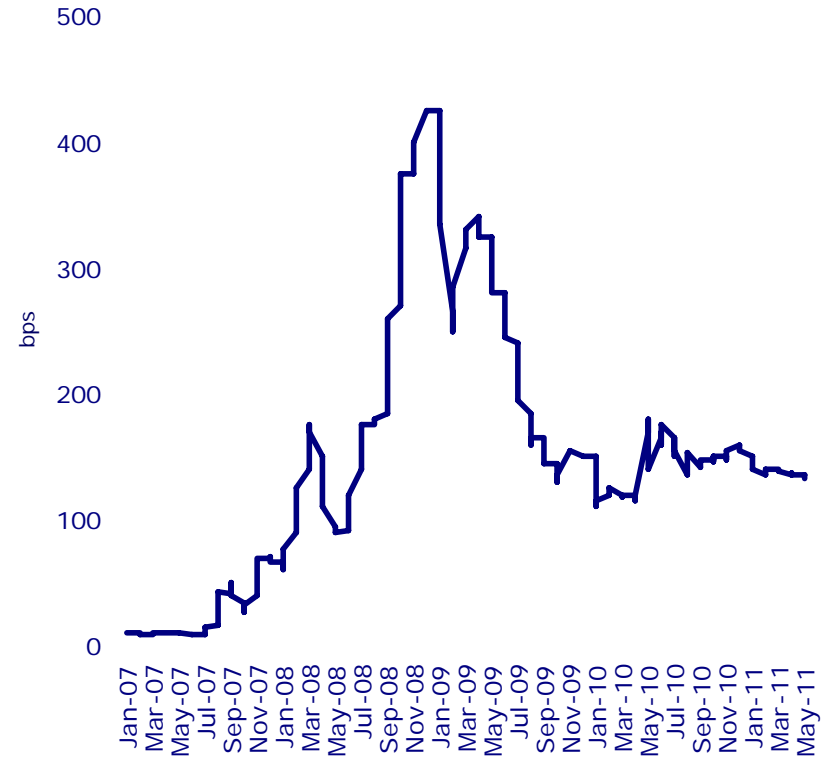


New lending - funding

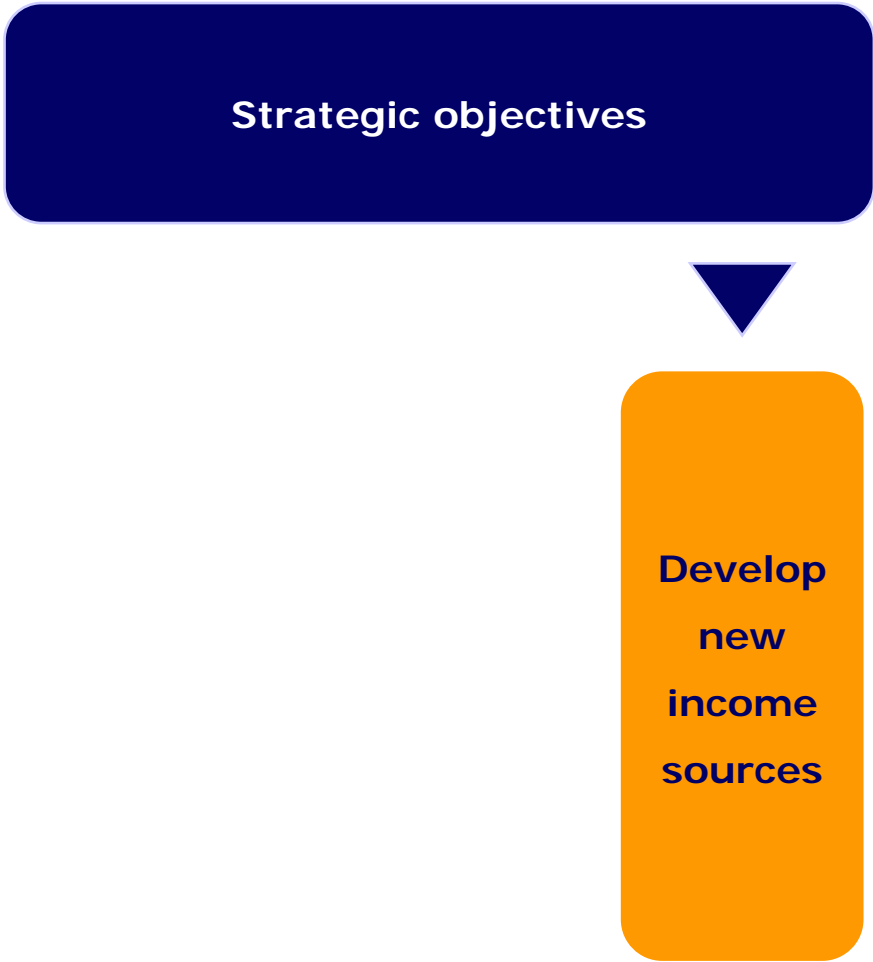
New lending

- £200 million warehouse facility with Macquarie
- RMBS market displayed significant improvement in 2010
- Momentum maintained in 2011 despite Eurozone crisis
 - February:
 - Santander - £2.0 billion
 - March:
 - Skipton - £1.2 billion
 - Lloyds - £1.3 billion
 - April:
 - Northern Rock - £1.3 billion
 - Lloyds - £3.7 billion
 - May:
 - Santander - £3.75 billion
- Securitisation plans remain on track

RMBS spreads



Strategic objectives



New sources of income

**Develop
new
income
sources**

- New initiatives (loan servicing, portfolio acquisitions) continue to make good progress
- Contributed £3.5 million – up 46% on H1:2010
- 52% of accounts under management serviced on behalf of 3rd parties
 - Majority consumer finance loans
- Additional 50,000 loan accounts serviced from July 2011

Idem Capital

**Develop
new
income
sources**

- Further portfolio investment
 - c£7 million investment
 - 50,000 unsecured loan accounts
 - Acquired in partnership with 3rd party investment company
- Total investment to date
 - £30.1 million portfolio purchase investment
 - First mortgage, second mortgage and unsecured asset classes
 - Portfolios performing well and exceeding return target (IRR 15%)
 - Profit generation broadly equivalent to originating c£600 million mortgages
- Further portfolios currently under review
- Substantial number of UK banking assets regarded as non-core
 - £250 billion of all UK mortgage assets
 - Early deals more likely to be consumer finance assets
 - Operational and technology capacity exists
 - Capital capacity exists

Capital management

**Develop
new
income
sources**

- Progressive dividend policy, c10% growth per annum
- Capital available to support:
 - Working capital requirements
 - New lending programme
 - Acquisition of loan portfolios
- Growth and investment plans will achieve greater capital optimisation, enhancing RoE

Conclusion

- Existing portfolio performing well
 - Excellent profits
 - Strong cash flow position
- Successful new lending re-launch, flow will build over time
 - Private Rented Sector strong with good long-term prospects
- Exciting portfolio acquisition opportunities to deploy capital at target IRRs



Disclaimer

- This presentation has been issued by The Paragon Group of Companies PLC (“Paragon”). This presentation is directed only at persons in the United Kingdom who fall either within Article 19 (Persons having professional experience in matters relating to investments) or Article 49 (High net worth companies) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2001.
- It is supplied for information only and may not be reproduced or redistributed. This presentation is not and should not be construed as an offer to sell or the solicitation of an offer to purchase or subscribe for any investment nor shall it form the basis of or relied upon in connection with, or act as any inducement to enter into, any contract or commitment whatsoever.
- This presentation may contain certain “forward-looking statements” with respect to certain of Paragon’s plans and its current goals and expectations relating to its future financial condition, performance and results. By their nature, all forward-looking statements involve risk and uncertainty because they relate to future events and circumstances which are beyond Paragon’s control including among other things, UK domestic and global economic business conditions, market related risks such as fluctuations in interest rates and exchange rates, the policies and actions of regulatory authorities, the impact of competition, inflation, deflation, the timing impact and other uncertainties of future acquisitions or combinations within relevant industries, as well as the impact of tax and other legislation and other regulations in the jurisdictions in which Paragon and its affiliates operate. As a result, Paragon’s actual future financial condition, performance and results may differ materially from the plans, goals and expectations set forth in Paragon’s forward-looking statements.
- Paragon undertakes no obligation to update the forward-looking statements contained in this presentation or any other forward-looking statements we may make.

